

## **Agenda**



**Market Environment** 



9M 2025 Results



2025 Guidance



**Appendix** 



## REGULATORY AND MARKET ENVIRONMENT

THE PROCESS FOR THE TWO-YEAR UPDATE OF TARIFFS FOR THE INTEGRATED WATER SERVICE HAS STARTED

### Regulation



- Water: Technical and Contractual Quality Incentives for over 36mIn€ recognized to the ACEA Group by ARERA over 2022-2023, of which 22mIn€ to fully consolidated companies¹.
- MTI-4 tariff approvals by local authorities completed in 2024, those by ARERA are underway. Consultations for the two-year period of MTI-4<sup>2</sup> have begun.
   WACC equal to 6.1%.
- Grids: provisional 2025 tariff published in May 2025, WACC equal to 5.6%, updated the RAB revaluation parameter by adopting the Italian IPCA (1.1% for 2025).
   In July, the request regarding network losses was accepted. No activation of the trigger for the 2026<sup>3</sup> allowed return.

## Commodity prices and Inflation



 9M 2025 energy price (SNP) rising to 117€/MWh (+14€/MWh vs 9M 2024).

- 9M 2025 gas price (PSV) rising to
   41€/MWh (+7€/MWh vs 9M 2024).
- September inflation -0.2% on a monthly basis and +1.6% on a trend basis<sup>4</sup>.

#### Interest rates<sup>5</sup>



The following rates were reported, on average, in 9M 2025:

- Euribor 6M **2.2%** vs 3.7% in 9M 2024:
- MidSwap 8Y 2.5% vs 2.7% in 9M 2024.

The ECB performed **4 deposit rate cuts** of **25 bps** each in 9M 2025.



## **Agenda**



**Market Environment** 



9M 2025 Results



2025 Guidance



**Appendix** 



# HIGHLIGHTS 9M 2025<sup>1</sup>

Revenues pro-forma +7% vs. 9M 2024

**EBITDA** pro-forma +10% vs. 9M 2024 excluding one-offs and changes in scope

Regulated EBITDA<sup>2</sup> **95**%

Net profit +8% vs. 9M 2024 excluding one-offs

CAPEX +2% vs. 9M 2024 net of public grants

Regulated CAPEX<sup>2</sup> 95%

Net Debt/EBITDA LTM pro-forma 3.39x

## RESULTS SHOW A STRONG GROWTH COMPARED TO 2024 REGULATED EBITDA STANDS AT 95%

Group pro-forma revenues were 2.2bn€ of which around 2.0bn€ related to regulated businesses. Regulated revenues were up 7% vs 9M 2024 mainly due to the investments carried out in the previous years and tariff approvals.

**EBITDA** pro-forma was 1,084mln€, + 84mln€ (+8%) vs 9M 2024 thanks to organic growth and the awarding of incentives for the technical and contractual quality of the integrated water service (~25mln€).

Organic EBITDA pro-forma³ was 1,069mln€, +96mln€ (+10%) vs 9M 2024 mainly driven by the growth of Water Italy, Grids and Public Lighting, and Generation businesses.

Net Profit was 415mln€, +130mln€ (+46%) vs 9M 2024.

Organic Net Profit³ was 301mln€, +23mln€ (+8%) vs 9M 2024 mirroring the performance posted at an operating level.

Capex net of public subsidies was 843mln€(+2%).

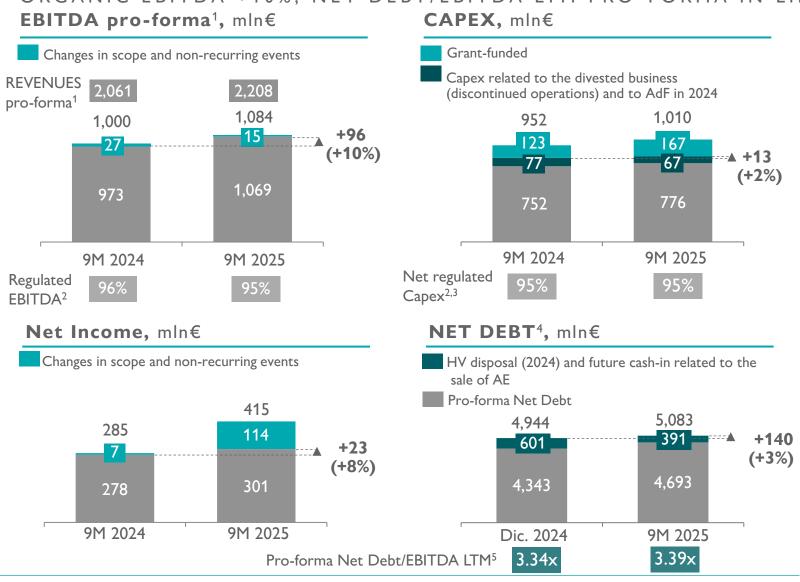
Including the investments financed by grants, total capex reached 1,010mln€ (+6%).

9M 2025 operating free cash flow was positive for 19mIn€. Results for the period allowed to maintain a solid financial structure, with a pro-forma Net Debt/EBITDA of 3.39x.

1. In accordance with IFRS 5, Acea Energia is classified as a "discontinued operation" as it is expected to be disposed of within the first half of 2026. This classification entails, among the others, the synthetic consolidation of Acea Energia's income statement represented in a single separate item in Acea's consolidated income statement, "Net Result from Discontinued Operations". To provide a more meaningful analysis of the Acea Group's financial performance, Acea's pro forma consolidated income statements for the periods ended September 30, 2025, and 2024 (the "Pro Forma Consolidated Statements") have been prepared. These statements simulate, using valuation criteria consistent with those adopted by the Company, the main economic effects of the Sale, restoring, with the sole exception of dividends, intercompany transactions with discontinued operations in order to obtain a representation of the results of continuing operations as if the discontinued operations had been deconsolidated, as well as to simulate the consolidation of Acquedotto del Fiora at equity in the first nine months of 2024. In particular, in line with the IFRIC's discussion regarding the elimination of intercompany balances between continuing operations and discontinued operations, the following pro forma adjustments have been made: 1) the income statement balances for the periods in question relating to transactions between Acea group companies and Acea Energia have been reinstated, as it is believed that these operations will continue even after the disposal (such balances, where applicable, have in fact been eliminated in the consolidation process) and 2) the accounting for Acquedotto del Fiora using the equity method has been adopted starting from 1 January 2024. For the first nine months of 2025, reported revenues and EBITDA reached 2,076mln€ and 1,071mln€, respectively. | 2. Regulated businesses include, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment. | 3. Excluding one-off items an

## **OVERVIEW OF 9M 2025 RESULTS**

ORGANIC EBITDA +10%, NET DEBT/EBITDA LTM PRO-FORMA IN LINE WITH THE GUIDANCE



**STRENGTHENING** THE **INFRASTRUCTURE** OPERATOR. Regulated businesses represent **95**% of **Group's** approximately the **EBITDA** 

Pro-forma NET **DEBT/EBITDA** ratio at 3.39x considering the collection of the proceeds from the sale of ACEA Energia.

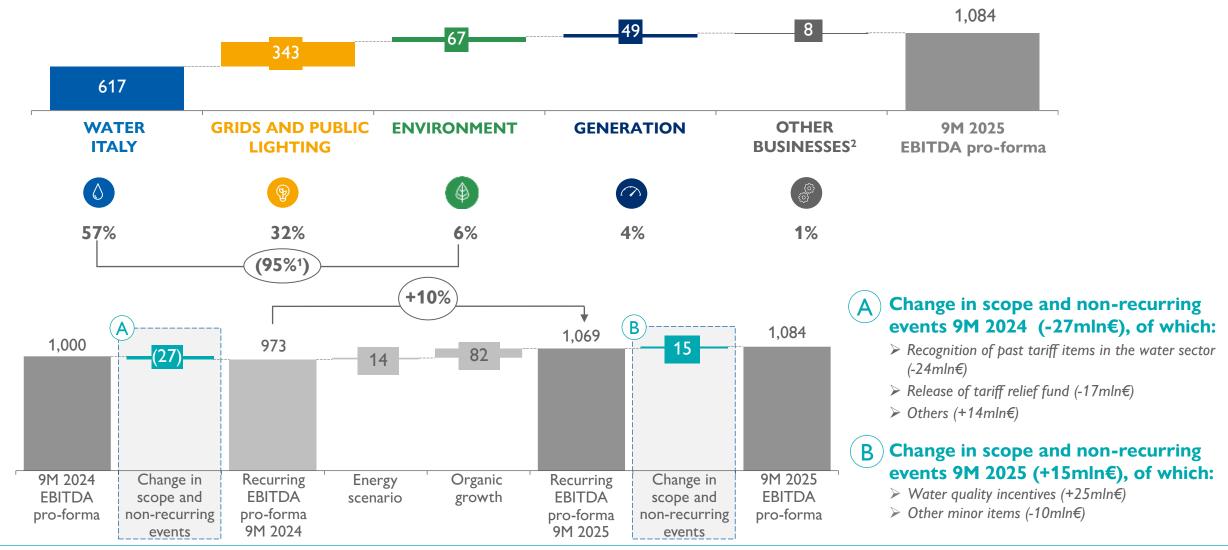
The ratio is in line with the guidance.

<sup>1.</sup> Revenues and EBITDA do not include the results of ACEA Energia's scope subject to disposal (reclassified under Discontinued Operations). Revenues are net of the results of equity-consolidated companies. For pro-forma results, see note on page 4. | 2. Includes, in addition to the regulated Water Italy and Networks businesses, Public Lighting and Environment. | 3. Percentage net of the ACEA Energia perimeter subject to disposal and, in 2024, of AdF investments. | 4. Net Debt does not include the net financial debt of Umbria Energy, represented under "Discontinued Operations." | 5 Pro-forma Net Debt considers: (i) the effect of the future collection of the proceeds for the disposal of ACEA Energia (based on the enterprise value offered in the binding offer of 460mln€, the recognized net cash of 128.5mln€ compared to ACEA Energia's reported net cash of approximately 213.9mln€ as of 31.12.24, plus cash variations during the 9M 2025 and Net Debt reclassified under discontinued operations); (ii) for 2024, the proceeds from the disposal of High Voltage to Terna for 227mln€ (excluding the ARERA premium, which will be collected in 2026) and equity consolidation of AdF from January 1st. LTM EBITDA assuming the pro-forma value net of HV. The reported Net Debt/EBITDA ratio is 3.62x for Dec. 2024 and 3.61x for 9M 2025

#### **9M 2025 EBITDA**

#### GROWTH DRIVEN BY REGULATED BUSINESSES

#### EBITDA pro-forma, mln€



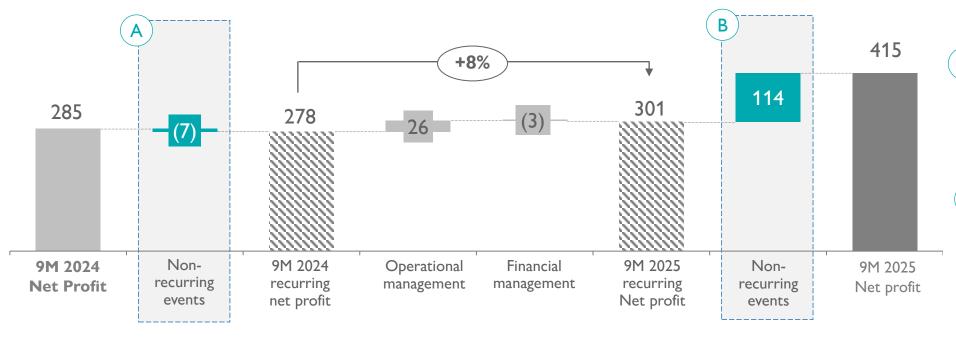


1. Pro-forma EBITDA. Includes, in addition to the Water Italy and Grids regulated businesses, the Public Lighting and Environment businesses. | 2. Overseas Water, Engineering & Infrastructure Projects, Corporate and Energy Management (includes ACEA Energia business lines not included in the scope of the sale).

## **9M 2025 NET PROFIT**

8% GROWTH IN ORGANIC NET PROFIT VS 2024

**NET PROFIT,** mln€



## A Non-recurring events 9M 2024 (-7mln€), of which:

- ➤ Recognition of past tariff items in the water sector (-15mln€)
- > Others (+8mIn€)

## B Non-recurring events 9M 2025 (+114mln€) of which:

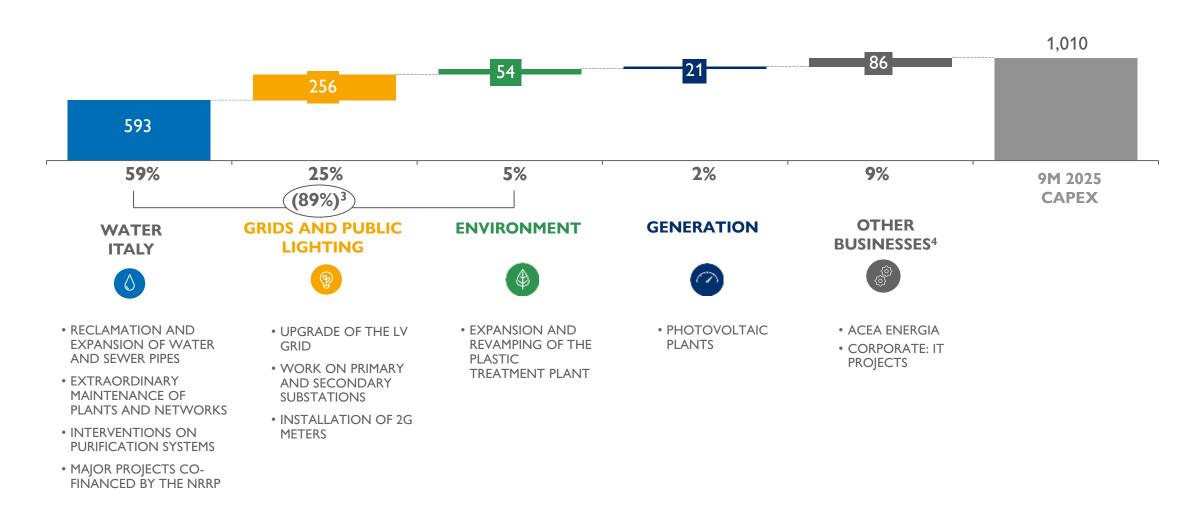
- ➤ HV disposal effect and stop of depreciation IFRS 5 (+116mln€)
- ➤ Water quality incentives (+14mln€)
- > Others (-16mln€)



#### **9M 2025 CAPEX**

#### FOCUS ON REGULATED BUSINESSES, WHICH REPRESENT 95% OF THE TOTAL

#### CAPEX<sup>2</sup>, mln€





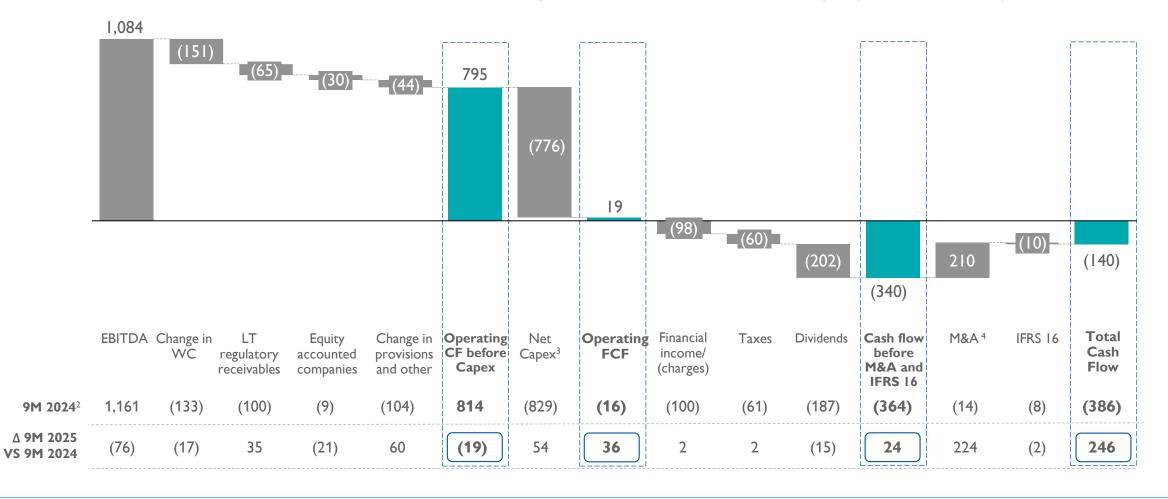
### **9M 2025 CASH FLOW**

#### THE RESULTS OF THE PERIOD CONFIRM A SOLID FINANCIAL STRUCTURE

CASH FLOW, mln€

9M 2025<sup>1</sup>

**Operating FCF (+19mln€)** benefits, among others, from cash generation associated with Working Capital in the third quarter of 2025





### **9M 2025 FINANCIAL STRUCTURE**

PRO-FORMA LTM NET DEBT/EBITDA RATIO IN LINE WITH THE GUIDANCE, AVERAGE COST OF DEBT 2.04%

#### **NET DEBT DEC 2024-9M 2025 mIn€**

|   | DEC 24  | 9M 25 | Δ 9M 25<br>vs DEC 24 |
|---|---------|-------|----------------------|
| Pro-forma NET DEBT <sup>1</sup>                 | 4,343   | 4,693 | 350                  |
| Long-term debt                                  | 4,970   | 5,481 |                      |
| Short-term debt                                 | 499     | 137   |                      |
| Cash and cash equivalents proforma <sup>1</sup> | (1,126) | (925) |                      |

### Leverage

| Detine          |               |
|-----------------|---------------|
| 3.39x           | 3.34x         |
| 30/09/2025      | 31/12/2024    |
| DEBT/EBITDA LTM | DEBT/EBITDA   |
| PRO-FORMA NET   | PRO-FORMA NET |
|                 |               |

#### Kating

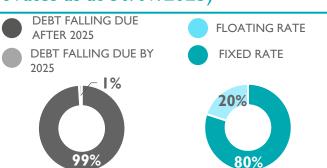
FitchRatings «ввв+» Stable Outlook

MOODY'S «Baa2» Positive Outlook

#### **Debt structure** (maturity and interest rates as at 30/09/2025)

| 80%          | 2.04%   | 4.5 YEARS |
|--------------|---------|-----------|
| RATE<br>DEBT | COST    | MATURITY  |
| %FIXED       | AVERAGE | AVERAGE   |





### **Profile of main long-term maturities**<sup>2</sup> mln€



#### **FEBRUARY 2025**

- Drawing on a 500mln€ ceiling granted by the EIB for areti investments, two new loans were signed for a total of 180mln€, of which a direct loan of 125mln€ (disbursed in 1Q 2025) and a guaranteed loan of 55mln€ by SACE (not disbursed).
- The Yen 20bn private bond issued in March 2010 was repaid at its natural maturity.

#### **JULY 2025**

On 16 July 2025, Acea established a new EMTN (Euro Medium Term Notes) Programme worth 5bn€, listed on the electronic bond Market (MOT) of Borsa Italiana and approved by the National Commission for Companies and the Stock Exchange (CONSOB).

#### **AUGUST – SEPTEMBER 2025**

Two new loans have been signed and disbursed by the EIB for a total of 150mln€, including a 60mln€ loan for investments of areti and a 90mln€ loan for investments of ACEA Ato2.

#### **JULY - SEPTEMBER 2025**

- During 3Q 2025, three bilateral banking lines were subscribed and disbursed for a total of 350mln€.
- 300mln€ green bond repaid at maturity.

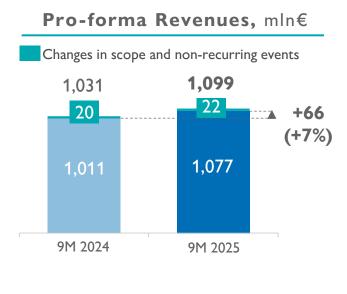


1. For the definition of pro-forma data, please refer to slide 5. | 2. Maturities refer to Acea S.p.A.

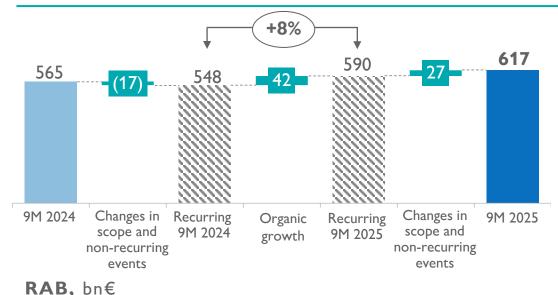
## WATER ITALY<sup>1</sup>: ORGANIC EBITDA GROWTH +8%



ORGANIC GROWTH DRIVEN BY INVESTMENTS AND OPERATIONAL EFFICIENCIES







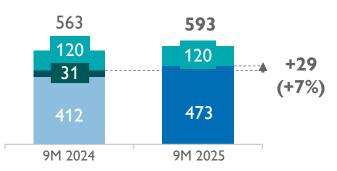
## Growing recurring EBITDA vs 9M24 (+42mln€):

- Tariff growth (fully consolidated companies, net of pass-through charges)
- **▲** Operational Efficiencies
- A Higher results of companies consolidated with the equity method

Capex, mln€

Grant-funded

AdF related Investments



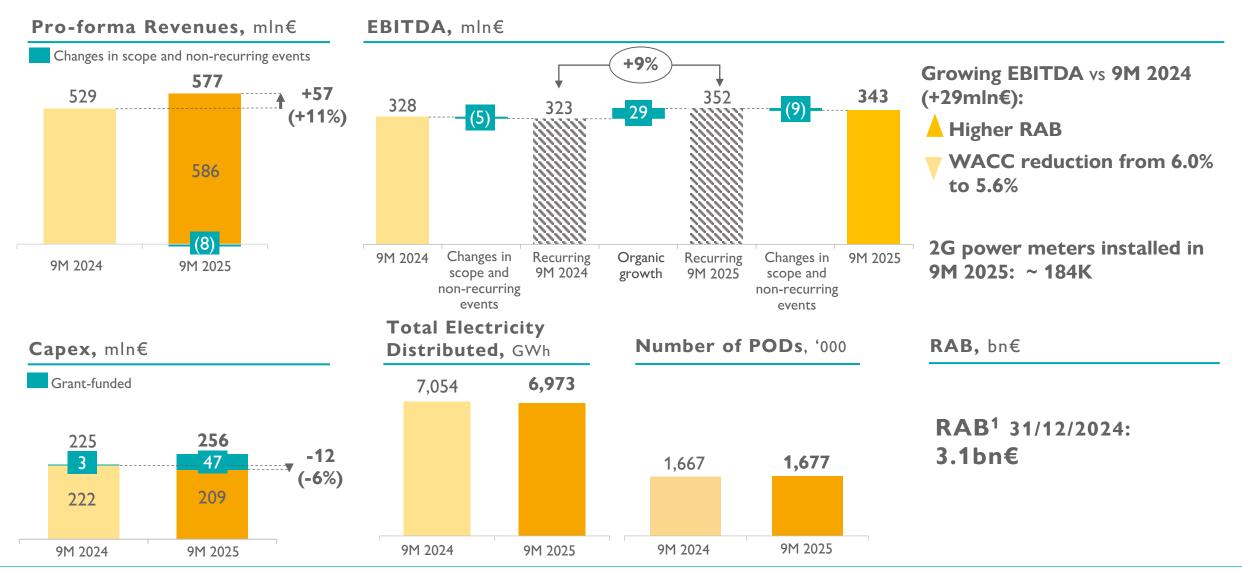
RAB<sup>2</sup> 31/12/2024: 4.8bn€



### GRIDS AND PUBLIC LIGHTING: ORGANIC EBITDA GROWTH +9%



ORGANIC DEVELOPMENT SUPPORTED BY RAB GROWTH



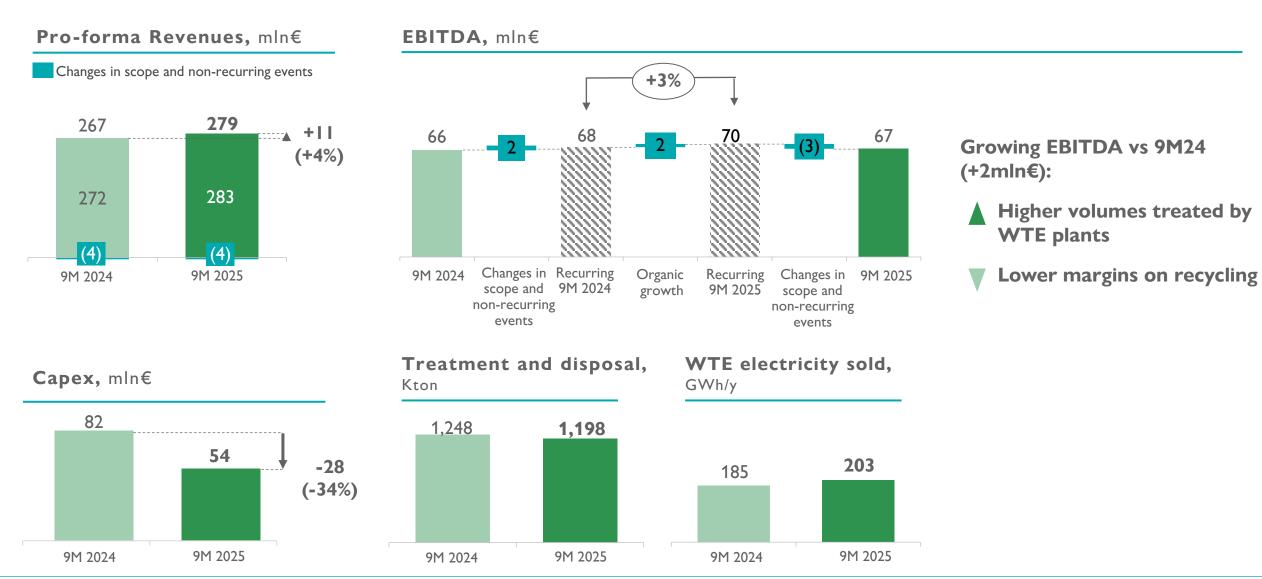


1. Gross of grants

### **ENVIROMENT: EBITDA GROWTH OF 3% COMPARED TO 2024**



INCREASE IN VOLUMES TREATED BY WTE PLANTS

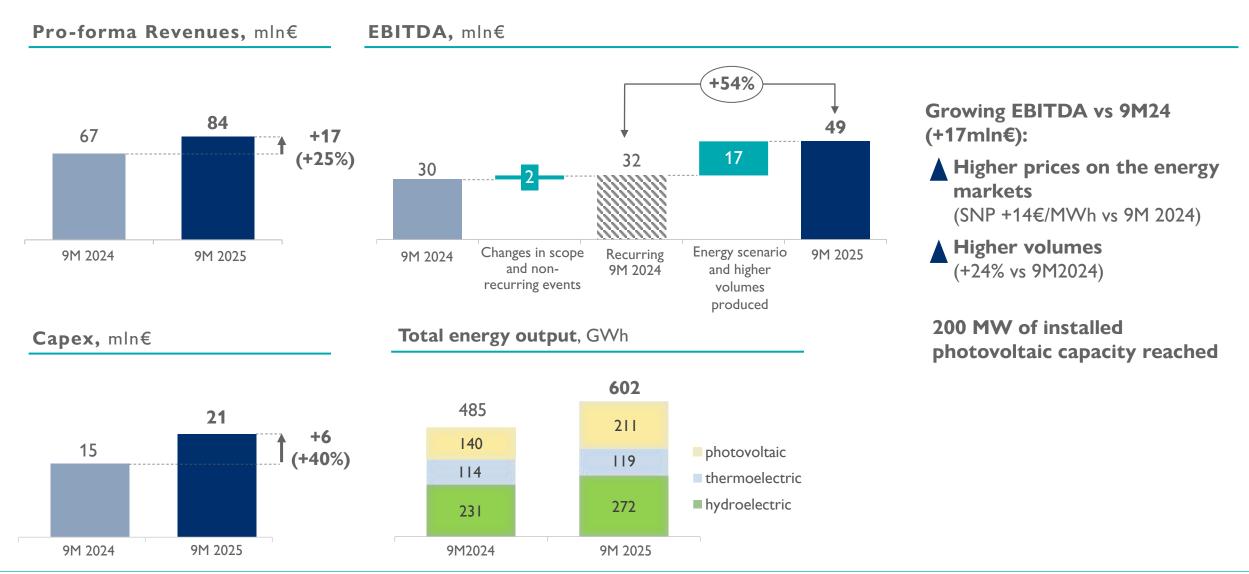




## **GENERATION: ORGANIC EBITDA +54% DUE TO PRICES AND VOLUMES**



PHOTOVOLTAIC GROWTH CONTINUES: INSTALLED CAPACITY REACHED 200 MW





## **Agenda**





### **2025 GUIDANCE: UPWARD REVISION**

#### PREVIOUS 2025 GUIDANCE

- ✓ EBITDA pro-forma+6%/+8% vs 2024 restated EBITDA
- ✓ CAPEX~ 1.6bn€of which ~1.2bn€ net of subsidies
- ✓ Pro-forma NET DEBT/EBITDA 3.4/3.5x

#### **NEW 2025 GUIDANCE**



+8%/+10% vs 2024 restated EBITDA

**✓ CAPEX** 

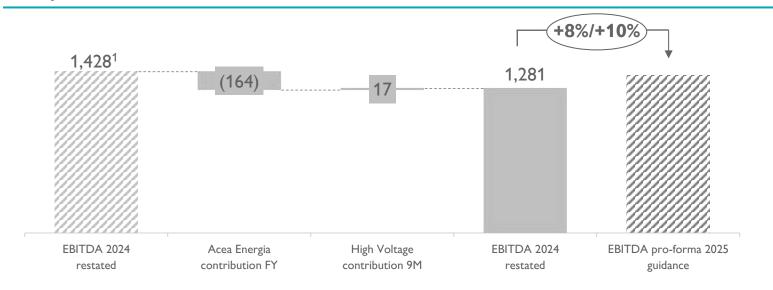
**=** ~1.6bn€

of which ~1.2bn€ net of subsidies

✓ Pro-forma NET DEBT/EBITDA

= 3.4/3.5x

#### 2025 pro-forma EBITDA GUIDANCE, mln€



#### **THE 2025 GUIDANCE:**

- ✓ does not include the contribution of HV in the fourth quarter of the year at an EBITDA level
- ✓ includes technical and contractual quality incentives of approximately 25mln€ at an EBITDA level
- envisages the equity consolidation of
   Acquedotto del Fiora for the entire year
- ✓ the NET DEBT/EBITDA pro-forma
  ratio includes the collection of the
  consideration for the disposal of Acea
  Energia



## **Agenda**





## **SUSTAINABILITY RATING**











"EE+"

"A"

20.4 (medium risk)

**B** -(status PRIME)







64/100



"Leader ESG Identity"



## **CONSOLIDATED INCOME STATEMENT AS AT 30/09/25**

#### Consolidated Income Statement (€/000)

| Reported  |                         |                      |                         |                          | Pro-forma   |                         |                      |                         |               |
|---|-------------------------|----------------------|-------------------------|--------------------------|---|-------------------------|----------------------|-------------------------|---------------|
| €000  | 30<br>September<br>2025 | 30 September<br>2024 | Increase/<br>(Decrease) | Increase/<br>(Decrease)% | €000  | 30<br>September<br>2025 | 30 September<br>2024 | Increase/<br>(Decrease) | (1            |
| Sales and service revenues  | 1,946,389               | 1,907,196            | 39,193                  | 2.1%                     | Sales and service revenues  | 2,077,506               | 1,952,517            | 124,989                 |               |
| Other operating income  | 129,552                 | 111,329              | 18,223                  | 16.4%                    | Other operating income  | 130,708                 | 108,372              | 22,336                  |               |
| Consolidated net revenue  | 2,075,941               | 2,018,525            | 57,416                  | 2.8%                     | Consolidated net revenue  | 2,208,214               | 2,060,889            | 147,325                 |               |
| Staff costs   | 243,137                 | 227,144              | 15,993                  | 7.0%                     | Staff costs   | (243,145)               | (214,284)            | (28,860)                |               |
| Cost of materials and overheads   | 795,903                 | 732,312              | 63,591                  | 8.7%                     | Cost of materials and overheads   | (915,280)               | (859,711)            | (55,569)                |               |
| Consolidated operating costs  | 1,039,040               | 959,456              | 79,584                  | 8.3%                     | Consolidated operating costs  | (1,158,425)             | (1,073,995)          | (84,430)                |               |
| Net profit/(loss) from commodity risk management                            | 0                       | 0                    | 0                       | n.s.                     | Net profit/(loss) from commodity risk management                            | 0                       | 0                    | 0                       |               |
| Profit/(loss) on non-financial investments                                  | 34,109                  | 9,077                | 25,031                  | n.s.                     | Profit/(loss) on non-financial investments                                  | 34,109                  | 13,422               | 20,686                  |               |
| Gross Operating Profit  | 1,071,010               | 1,068,147            | 2,863                   | 0.3%                     | Gross Operating Profit  | 1,083,898               | 1,000,316            | 83,582                  |               |
| Net impairment losses/(reversals of impairment losses) on trade receivables | 70,885                  | 50,889               | 19,996                  | 39.3%                    | Net impairment losses/(reversals of impairment losses) on trade receivables | (70,885)                | (50,380)             | (20,506)                |               |
| Amortisation, Depreciation and Provisions                                   | 524,843                 | 505,194              | 19,650                  | 3.9%                     | Amortisation, Depreciation and Provisions                                   | (524,843)               | (524,843)            | 0                       |               |
| Operating Profit/(Loss)   | 475,282                 | 512,064              | (36,783)                | (7.2%)                   | Operating Profit/(Loss)   | 488,170                 | 475,413              | 12,757                  |               |
| Finance income  | 21,327                  | 31,803               | (10,476)                | (32.9%)                  | Finance income  | 24,337                  | 32,519               | (8,182)                 |               |
| Finance costs   | (116,880)               | (126,383)            | 9,503                   | (7.5%)                   | Finance costs   | (121,545)               | (125,552)            | 4,007                   |               |
| Profit/(Loss) on investments  | 109,674                 | 1,106                | 108,567                 | n.s.                     | Profit/(Loss) on investments  | 109,674                 | 1,143                | 108,530                 |               |
| Profit/(Loss) before tax  | 489,402                 | 418,591              | 70,811                  | 16.9%                    | Profit/(Loss) before tax  | 500,635                 | 383,523              | 117,111                 |               |
| Income tax expense  | 129,667                 | 118,652              | 11,015                  | 9.3%                     | Income tax expense  | (129,667)               | (115,263)            | (14,405)                |               |
| Net Profit/(Loss) from continuing operations                                | 359,735                 | 299,939              | 59,796                  | 19.9%                    | Net Profit/(Loss) from continuing operations                                | 370,967                 | 268,261              | 102,707                 |               |
| Net Profit/(Loss) from Discontinued Operations                              | 84,799                  | 15,950               | 68,849                  | n.s.                     | Net Profit/(Loss) from Discontinued Operations                              | 73,566                  | 42,082               | 31,484                  |               |
| Net Profit/(Loss)   | 444,533                 | 315,889              | 128,645                 | 40.7%                    | Net Profit/(Loss)   | 444,533                 | 310,343              | 134,191                 |               |
| Net Profit/(Loss) attributable to non-controlling interests                 | 29,326                  | 30,903               | (1,577)                 | (5.1%)                   | Net Profit/(Loss) attributable to non-controlling interests                 | 29,326                  | 25,357               | 3,969                   |               |
| Net Profit/(Loss) attributable to the Group                                 | 415,207                 | 284,986              | 130,222                 | 45.7%                    | Net Profit/(Loss) attributable to the Group                                 | 415,207                 | 284,986              | 130,222                 |               |
|   |                         |                      |                         |                          |   |                         |                      |                         | $\overline{}$ |



Increase/
(Decrease)%

6.4%
20.6%
7.1%
13.5%
6.5%
7.9%
n.s.
154.1%
8.4%
40.7%

0.0%
2.7%
(25.2%)
(3.2%)
n.s.
30.5%
12.5%
38.3%
74.8%
43.2%

45.7%

## **CONSOLIDATED BALANCE SHEET AS AT 30/09/25**

Consolidated Statement of Financial Position (€/000)

|  | 30 September 2025  | 31 December 2024  | Increase/(Decrease)  |
|--|--|---|--|
| Property, plant and equipment  | 3,487,423  | 3,363,465   | 123,958  |
| Investment property  | 9,875  | 9,711   |  |
| Goodwill   | 192,806  | 241,041   | (48,234)   |
| Concessions and infrastructure rights  | 4,332,814  | 3,999,275   | 333,539  |
| Intangible assets  | 279,145  | 417,231   | (138,087)  |
| Right-of-use assets  | 89,008   | 93,267  | (4,259)  |
| Investments in unconsolidated subsidiaries and associates  | 518,111  | 488,089   | 30,022   |
| Other investments  | 2,473  | 7,990   | (5,516)  |
| Deferred tax assets  | 193,740  | 218,801   | (25,061)   |
| Financial assets   | 32,359   | 39,553  | (7,195)  |
| Other non-current assets   | 841,719  | 852,079   | (10,360)   |
| Non-current assets   | 9,979,473  | 9,730,502   | 248,971  |
| Inventories  | 147,866  | 122,556   | 25,311   |
| Trade receivables  | 900,455  | 1,027,608   | (127,153)  |
| Other current assets   | 405,282  | 438,259   | (32,978)   |
| Current tax assets   | 64,966   | 9,436   | 55,530   |
| Current financial assets   | 149,076  | 186,801   | (37,725)   |
| Cash and cash equivalents  | 524.291  | 513,476   | 10,815   |
|  | - , .  |   |  |
| Current assets   | 2,191,936  | 2,298,136   | (106,200)  |
| Non-current assets held for sale  TOTAL ASSETS   | - , .  | 2,298,136<br>181,320<br>12,209,958  | 395,207<br>537,978   |
| Non-current assets held for sale TOTAL ASSETS  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025  | 181,320<br>12,209,958<br>31 December 2024   | 395,207<br>537,978<br>Increase/(Decrease)  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899   | 181,320<br>12,209,958<br>31 December 2024<br>1,098,899  | 395,207<br>537,978<br>Increase/(Decrease)  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410  | 181,320<br>12,209,958<br>31 December 2024<br>1,098,899<br>167,986   | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425   |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves   | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952   | 181,320<br>12,209,958<br>31 December 2024<br>1,098,899<br>167,986<br>396,666  | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses)  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952<br>632,637  | 181,320<br>12,209,958<br>31 December 2024<br>1,098,899<br>167,986<br>396,666<br>509,935   | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702   |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year   | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952<br>632,637<br>415,207   | 181,320<br>12,209,958<br>31 December 2024<br>1,098,899<br>167,986<br>396,666<br>509,935<br>331,620  | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702<br>83,588   |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group   | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952<br>632,637<br>415,207<br>2,714,105  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105   | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702<br>83,588<br>209,000  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952<br>632,637<br>415,207<br>2,714,105<br>385,005   | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462   | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702<br>83,588<br>209,000<br>14,543  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity  | 2,191,936<br>576,527<br>12,747,936<br>30 September 2025<br>1,098,899<br>178,410<br>388,952<br>632,637<br>415,207<br>2,714,105<br>385,005<br>3,099,110  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567   | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702<br>83,588<br>209,000<br>14,543<br>223,543   |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations   | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609  | 395,207<br>537,978<br>Increase/(Decrease)<br>0<br>10,425<br>(7,714)<br>122,702<br>83,588<br>209,000<br>14,543<br>223,543<br>(6,982)  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges  | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099  | 395,207 537,978  Increase/(Decrease) 0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities   | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268  | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564   |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities   | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195                                    | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities Non-current liabilities   | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659                                  | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171                          | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489  |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities  Non-current liabilities Borrowings   | 2,191,936 576,527 12,747,936  30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659 276,994                         | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171 758,611                  | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489 (481,617)                              |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities  Non-current liabilities  Borrowings Trade payables   | 2,191,936 576,527 12,747,936  30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659 276,994 1,522,473               | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171 758,611 1,872,451        | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489 (481,617) (349,979)                    |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities  Non-current liabilities  Borrowings Trade payables Tax liabilities   | 2,191,936 576,527 12,747,936  30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659 276,994 1,522,473 21,316        | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171 758,611 1,872,451 40,821 | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489 (481,617) (349,979) (19,505)           |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities  Non-current liabilities  Borrowings Trade payables   | 2,191,936 576,527 12,747,936 30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659 276,994 1,522,473 21,316 594,176 | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171 758,611 1,872,451 40,821 | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489 (481,617) (349,979) (19,505) (105,400) |
| Non-current assets held for sale  TOTAL ASSETS  Share capital Legal reserve Other reserves Retained earnings/(accumulated losses) Net profit/(loss) for the year  Total equity attributable to the Group Equity attributable to non-controlling interests  Total equity Staff termination benefits and other defined-benefit obligations Provisions for liabilities and charges Borrowings and financial liabilities Other non-current liabilities  Non-current liabilities  Borrowings Trade payables Tax liabilities Other current liabilities Other current liabilities | 2,191,936 576,527 12,747,936  30 September 2025 1,098,899 178,410 388,952 632,637 415,207 2,714,105 385,005 3,099,110 70,627 370,223 5,479,832 828,977 6,749,659 276,994 1,522,473 21,316        | 181,320 12,209,958 31 December 2024 1,098,899 167,986 396,666 509,935 331,620 2,505,105 370,462 2,875,567 77,609 234,099 4,895,268 744,195 5,951,171 758,611 1,872,451 40,821 | 395,207 537,978  Increase/(Decrease)  0 10,425 (7,714) 122,702 83,588 209,000 14,543 223,543 (6,982) 136,125 584,564 84,782 798,489 (481,617) (349,979) (19,505)           |





9M 2025 Results





### **DISCLAIMER**

THIS PRESENTATION CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS THAT REFLECT THE CURRENT VIEWS OF THE MANAGEMENT WITH REGARD TO FUTURE EVENTS AND THE FINANCIAL AND OPERATIONAL PERFORMANCE OF THE COMPANY AND THE GROUP.

THESE FORWARD-LOOKING STATEMENTS ARE BASED ON CURRENT EXPECTATIONS AND PROJECTIONS ABOUT FUTURE EVENTS.

BECAUSE THESE FORWARD-LOOKING STATEMENTS ARE SUBJECT TO RISKS AND UNCERTAINTIES, ACTUAL FUTURE RESULTS OR

PERFORMANCE MAY MATERIALLY DIFFER FROM THOSE EXPRESSED HEREIN DUE TO ANY NUMBER OF DIFFERENT FACTORS, MANY OF

WHICH ARE BEYOND THE ABILITY OF ACEA S.P.A. TO CONTROL OR ESTIMATE PRECISELY, INCLUDING CHANGES IN THE REFERENCE

REGULATORY FRAMEWORK, FUTURE MARKET DEVELOPMENTS, FLUCTUATIONS IN THE PRICE AND AVAILABILITY OF FUEL AND

ENERGY AND OTHER RISKS.

YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON THE FORWARD-LOOKING STATEMENTS CONTAINED IN THIS DOCUMENT, WHICH ARE MADE ONLY AS OF THE DATE OF PUBLICATION HEREOF.

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THIS PRESENTATION DOES NOT CONSTITUTE A RECOMMENDATION REGARDING THE PURCHASE OF SECURITIES ISSUED BY ACEA S.P.A., NOR DOES IT CONTAIN AN OFFER TO SELL OR A SOLICITATION TO OFFER TO BUY SECURITIES ISSUED BY ACEA S.P.A. OR ANY OF ITS SUBSIDIARIES.

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PURSUANT TO ART. 154-BIS, SECTION 2, OF LEGISLATIVE DECREE NO. 58 OF 24 FEBRUARY 1998, THE EXECUTIVE RESPONSIBLE FOR ACEA'S FINANCIAL REPORTING, PIER FRANCESCO RAGNI – CHIEF FINANCIAL OFFICER OF THE COMPANY - DECLARES THAT THE ACCOUNTING INFORMATION CONTAINED HEREIN IS CONSISTENT WITH THE UNDERLYING ACCOUNTING RECORDS.

